

PRIMO WATER CORP /CN/

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 - CIK 0000884713
 - Symbol PRMW
- SIC Code 2086 Bottled and Canned Soft Drinks and Carbonated Waters
 - Industry Non-Alcoholic Beverages
 - Sector Consumer Non-Cyclicals
- Fiscal Year 12/02

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UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT Pursuant to Section 13 or 15 (d) of the Securities Exchange Act of 1934

> Date of report July 22, 2004 (Date of earliest reported event)

COTT CORPORATION

(Exact name of registrant as specified in its charter)

CANADA

incorporation or organization)

(State or other jurisdiction of

000-19914 (Commission File Number) None

(I.R.S. Employer Identification Number)

_ _ _ _ _ _ _ _

207 Queen's Quay West, Suite 340 <u>Toronto, Ontario M5J 1A7</u> (Address of principal executive offices) (Postal Code)

(<u>416</u>) <u>203-3898</u> (Registrant's telephone number, including area code)

 $\underline{N/A} \label{eq:N/A} \mbox{(Former name or former address, if changed since last report)}$

ITEM 5. OTHER EVENTS AND REQUIRED FD DISCLOSURE

C. Hunter Boll, Thomas M. Hagerty, and David V. Harkins will resign as directors of Cott Corporation effective July 23, 2004.

ITEM 12. RESULTS OF OPERATION AND FINANCIAL CONDITION

On July 22, 2004, Cott Corporation issued a press release announcing its financial results for the three and six month periods ended July 3, 2004. This press release is furnished herewith as Exhibit 99.1 of this Form 8-K and is incorporated by reference into this Item 12 as if fully set forth herein.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

COTT CORPORATION

(Registrant)

Date: July 22, 2004

/s/ Raymond P. Silcock

Raymond P. Silcock Executive Vice President & Chief Financial Officer

EXHIBIT INDEX

Number Description

99.1 Press Release dated July 22, 2004 announcing the Company's earnings for the three and six month periods ended July 3, 2004.

EXHIBIT 99.1

COTT REPORTS RECORD RESULTS IN SECOND QUARTER

-- SALES RISE 19% TO \$464 MILLION; -- DILUTED EARNINGS PER SHARE RISE 17% TO \$0.41; -- ANNOUNCES NEW PLANT IS TO BE BUILT IN DALLAS/FT WORTH

(All information in U.S. Dollars)

TORONTO - JULY 22, 2004 -- Cott Corporation (NYSE:COT; TSX:BCB), today announced sharply higher sales and earnings for the second quarter ended July 3, 2004. Sales rose to \$463.7 million, an increase of 19% over the second quarter last year. Excluding the impact of foreign exchange and acquisitions, sales were up 13%. Earnings per diluted share were \$0.41, an increase of 17% from last year's reported \$0.35.

"As retailer brand soft drinks continued their strong growth and momentum in the United States, we outpaced category growth in the second quarter", said Frank E. Weise, Cott's chairman and chief executive officer. "The UK and International business units also delivered strong performance in the quarter, and we worked closely with our retail partners around the world to innovate and drive sales".

SECOND QUARTER 2004

Sales climbed 19% in the second quarter to \$463.7 million, an increase of 17% excluding the impact of foreign exchange and were up 13% excluding the impact of both foreign exchange and acquisitions. The Company's U.S. business unit reported a 22% improvement over last year, up 16% excluding the impact of acquisitions, while sales in the U.K./Europe business unit rose by 19%, up 6% excluding foreign exchange. Sales in Canada were down 1%, a decrease of 5% excluding foreign exchange. Sales in the International business unit rose to \$16.1 million of which sales in Mexico amounted to \$9.9 million.

Gross margin for the quarter of 18.4% was down from 19.8% last year. This decrease was as a consequence of higher input costs, combined with the impact of excess logistics costs resulting from higher than projected volume in the U.S. These logistics costs included additional copack fees, inter-plant shipping costs and customer freight. Operating income for the second quarter increased by 15% to \$51.9 million.

"Significantly stronger than anticipated growth in the U.S. this quarter resulted in higher logistics costs there", said John K. Sheppard, Cott's president and chief operating officer. "We are focused on reducing these costs for the balance of the year by increasing our system capacity as we integrate the QBB and Cardinal Beverage acquisitions, and by increasing utilization of our Canadian facilities to service our U.S. customers."

Commenting further on the second quarter results, Sheppard said, "At the end of the quarter we implemented pricing to cover the recent increases in aluminum, PET and energy costs."

FIRST HALF 2004

Sales in the first six months were up 22% to \$834.6 million, an increase of 19% excluding the impact of foreign exchange and up 15% excluding both foreign exchange and acquisitions. This improvement was led by a 22% gain in the U.S. In the U.K./Europe business unit, sales were up 29% for the first half, up 14% excluding the impact of foreign exchange, while in Canada sales rose by 8%, up 1% excluding foreign exchange. Sales in the International business unit were \$30.8 million of which sales in Mexico were \$18.9 million.

Gross margin was 18.7% for the first half of the year compared to 19.5% last year, primarily reflecting second quarter cost increases. Operating income rose 19% to \$83.6 million. In the first quarter of 2004, the Company created a reserve against certain Canadian export receivables, resulting in a charge of \$2.3 million in the first quarter.

Following up on its June 11, 2004 press release, the Company announced that its planned new U.S. beverage manufacturing facility will be located in Dallas/Fort Worth, Texas. Construction is expected to start in the third quarter of 2004 and it is anticipated that the plant will be in full production by the fourth quarter of 2005.

During the quarter, the Company announced that it had been advised by Thomas H. Lee Partners, L.P. (THL), that parties related to, or affiliated with them, distributed approximately 12.7 million shares of Cott common stock to their respective general and limited partners in two separate transactions that took place on May 20, 2004 and on June 22, 2004. As a result of these distributions, THL no longer has a significant shareholding in Cott Corporation. THL has advised the Company that its three representatives on Cott's board of directors would be resigning their positions effective July 23, 2004. Commenting on the transaction, Frank Weise said: "On behalf of the board and the entire Cott team, I would like to thank David Harkins, Hunter Boll and Tom Hagerty for their support and contributions to our Company over the past six years." Weise also said that Cott is in the process of recruiting additional board members.

2004 OUTLOOK

The Company also revised its sales guidance for the full year 2004. Sales are now expected to increase 15 - 18% for the year. Earnings per diluted share are anticipated between \$1.23 and \$1.27, and EBITDA is expected to be between \$220 and \$225 million, (see below for discussion of EBITDA). Capital spending is expected to be approximately \$65 million in 2004.

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SECOND QUARTER RESULTS CONFERENCE CALL

Cott Corporation will host a conference call today (July 22, 2004) at approximately 1:30 PM EDT to discuss these results.

For those who wish to listen to the presentation, there is a listen-only dial-in telephone line, which can be accessed as follows:

North America: 800-814-4890 International: 416-640-1907

WEBCAST

To access the conference call today over the Internet, please visit Cott's website at http://www.cott.com at least fifteen minutes early to register, download, and install any necessary audio/video software. For those who are unable to access the live broadcast, a replay will be available at Cott's website following the conference call until July 29, 2004. Second quarter 2004 supplementary financial information for the conference call is available in Investor Relations/Financial Reports section of Cott's website.

ABOUT COTT CORPORATION

Cott Corporation is the world's largest retailer brand soft drink supplier, with the leading take home carbonated soft drink market shares in this segment in its core markets of the United States, Canada and the United Kingdom.

NON-GAAP MEASURE

EBITDA is defined as earnings from continuing operations before interest, income taxes, depreciation and amortization. Cott uses operating income as its primary measure of performance and cash flow from operations as its primary measure of liquidity. Nevertheless, Cott presents EBITDA in its filings for several reasons. Cott uses multiples of EBITDA and discounted cash flows in determining the value of its operations. In addition, Cott uses "cash return on assets", a financial measure calculated by dividing Cott's annualized EBITDA by its aggregate operating assets, for the purposes of calculating performance-related bonus compensation for its management employees, because that measure reflects the ability of

management to generate cash while preserving assets. Finally, Cott includes EBITDA in its filings because it believes that its current and potential investors use multiples of EBITDA to make investment decisions about Cott. Investors should not consider EBITDA an alternative to net income, nor to cash provided by operating activities, nor any other indicators of performance or liquidity which have been determined in accordance with U.S. or Canadian GAAP. Cott's method of calculating EBITDA may differ from the methods used by other companies and, accordingly, Cott's EBITDA may not be comparable to similarly titled measures used by other companies.

SAFE HARBOR STATEMENTS

This press release contains forward-looking statements reflecting management's current expectations regarding future results of operations, economic performance, financial condition and achievements of the Company. Forward-looking statements, specifically those concerning future performance, are subject to certain risks and uncertainties, and actual results may differ materially. These risks and uncertainties are detailed from time to time in the Company's filings with the appropriate securities commissions, and include, without limitation, stability of procurement costs for raw and packaging materials, adverse weather conditions, competitive activities by national, regional and retailer brand beverage manufacturers, the Company's ability to develop new products that appeal to consumer tastes, the Company's ability to identify acquisition candidates, successfully consummate acquisitions and integrate acquired businesses into its operations, fluctuations in currency versus the U.S. dollar, the uncertainties of litigation, loss of key customers and retailers' continued commitment to their retailer brand beverage programs. The foregoing list of factors is not exhaustive. The Company undertakes no obligation to publicly update or revise any forward-looking statements.

COTT CONTACTS

Edmund O'Keeffe Tel: (416) 203-5617

COTT CORPORATION CONSOLIDATED STATEMENTS OF INCOME (IN MILLIONS OF US DOLLARS EXCEPT PER SHARE AMOUNTS, US GAAP)

UNAUDITED

| | FOR THE THREE MONTHS ENDED | | | | FOR THE SIX MONTHS ENDED | | | | |
|--|----------------------------|-----------------|----------|----------------|--------------------------|--------------------|----|--------------------|--|
| | JULY | | JUNE | 28, 2003 | | 3, 2004 | | | |
| SALES Cost of sales | \$ | 463.7 | \$ | 388.1 311.2 | \$ | 834.6 678.7 | \$ | 683.4 | |
| GROSS PROFIT | | | | 76.9 | | | | | |
| Selling, general and administrative expenses Unusual items | | | | 32.5 (0.8) | | | | | |
| OPERATING INCOME | | 51.9 | | 45.2 | | 83.6 | | 70.0 | |
| Other expense, net Interest expense, net Minority interest | | 6.6 1.2 | | | | 0.3 13.2 2.2 | | 1.4 14.3 1.3 | |
| INCOME BEFORE INCOME TAXES AND EQUITY LOSS | | 44.1 | | 37.0 | | 67.9 | | 53.0 | |
| Income taxes Equity loss | | (14.6) (0.1) | | (12.4) | | (22.9) (0.2) | | (0.1) | |
| NET INCOME | \$ | 29.4 ====== | \$ | 24.6 | \$ | 44.8 | \$ | 35.1 | |
| VOLUME 8 OZ EQUIVALENT CASES | | 328.6 | | 267.3 | | 598.7 | | 475.4 | |
| NET INCOME PER COMMON SHARE Basic Diluted | \$ | 0.41 0.41 | \$ \$ | 0.36 0.35 | \$ \$ | 0.63 0.62 | \$ | 0.51 0.50 | |

COTT CORPORATION CONSOLIDATED STATEMENTS OF CASH FLOWS (IN MILLIONS OF US DOLLARS, US GAAP)

UNAUDITED

| | | | FOR THE SIX MONTHS ENDED | | | |
|--|--------------|-----------------------|--------------------------|---------------|--|--|
| | JULY 3, 2004 | JUNE 28, 2003 | JULY 3, 2004 | JUNE 28, 2003 | | |
| OPERATING ACTIVITIES | | | | | | |
| Net income | \$ 29.4 | \$ 24.6 | \$ 44.8 | \$ 35.1 | | |
| Depreciation and amortization | 15.0 | 12.8 | 30.0 | 24.9 | | |
| Amortization of financing fees | 0.1 | 0.4 | 0.3 | 1.3 | | |
| Deferred income taxes | 4.6 | 4.4 | 4.3 | 6.5 | | |
| Minority interest | 1.2 | 0.7 | 2.2 | 1.3 | | |
| Equity loss | 0.1 | | 0.2 | 0.1 | | |
| Other non-cash items | 0.3 | (0.7) | 0.6 | (0.4) | | |
| Net change in non-cash working capital | (52.7) | (18.1) | (65.4) | (19.8) | | |
| Cash provided by (used in) operating | | | | | | |
| activities | (2.0) | 24.1 | 17.0 | 49.0 | | |
| INVESTING ACTIVITIES | | | | | | |
| Additions to property, plant and equipment | (11.1) | (17.8) | (22.4) | (27.9) | | |
| Acquisitions and equity investments | (===) | (0.2) | | (0.5) | | |
| Other investing activities | 3.3 | 0.1 | 3.1 | 0.1 | | |
| Cash used in investing activities | (7.8) | (17.9) | (37.0) | (28.3) | | |
| FINANCING ACTIVITIES | | | | | | |
| Payments of long-term debt | (0.3) | (15.4) | (2 5) | (53.4) | | |
| Issue of long-term debt | (0.3) | 3.7 | (2.5) | 3.7 | | |
| Short-term borrowings | 4.3 | 2.6 | 6.4 | 24.3 | | |
| Distributions to subsidiary minority | 1.5 | 2.0 | 0.1 | 21.5 | | |
| shareowner | (1.0) | (0.5) | (2.2) | (1.7) | | |
| Issue of common shares | 7.7 | 4.6 | 9.9 | 5.7 | | |
| Other financing activities | (0.1) | (0.2) | (0.2) | (0.2) | | |
| Cash provided by (used in) financing | | | | | | |
| activities | 10.6 | (5.2) | 11.4 | (21.6) | | |
| Effect of exchange rate changes on cash | (0.2) | (0.1) | (0.2) | (0.1) | | |
| NET INCREASE (DECREASE) IN CASH | 0.6 | 0.9 | (8.8) | (1.0) | | |
| CASH, BEGINNING OF PERIOD | 9.0 | 1.4 | 18.4 | 3.3 | | |
| CASH, END OF PERIOD | \$ 9.6 | \$ 2.3 ======== | \$ | \$ 2.3 | | |

COTT CORPORATION CONSOLIDATED BALANCE SHEETS (IN MILLIONS OF US DOLLARS, US GAAP)

| | UNAUDITED JULY 3, 2004 | AUDITED JANUARY 3, 2004 |
|---|---------------------------|----------------------------|
| ASSETS | | |
| CURRENT ASSETS | | |
| Cash | \$ 9.6 | \$ 18.4 |
| Accounts receivable | 224.6 | 148.8 |
| Inventories Prepaid and other expenses | 129.3 9.2 | 94.4 |
| Prepara and other expenses | 9.2 | 5.5 |
| | 372.7 | 267.1 |
| PROPERTY, PLANT AND EQUIPMENT | 323.8 | 314.3 |
| GOODWILL | 81.0 | 81.6 |
| INTANGIBLES AND OTHER ASSETS | 241.5 | 245.8 |
| | \$ 1,019.0 | \$ 908.8 |
| LIABILITIES AND SHAREOWNERS' EQUITY | | ======== |
| | | |
| CURRENT LIABILITIES | | |
| Short-term borrowings | \$ 84.7 | \$ 78.1 |
| Current maturities of long-term debt | 1.5 | 3.3 |
| Accounts payable and accrued liabilities | 184.7 | 140.5 |
| | 270.9 | 221.9 |
| LONG-TERM DEBT | 275.4 | 275.7 |
| DEFERRED INCOME TAXES | 45.4 | 40.5 |
| | 591.7 | 538.1 |
| MINORITY INTEREST | 25.6 | 25.6 |
| SHAREOWNERS' EQUITY | | |
| Capital stock | 281.8 | 267.9 |
| Retained earnings | 128.1 | 83.3 |
| Accumulated other comprehensive income | (8.2) | (6.1) |
| | 401.7 | 345.1 |
| | \$ 1,019.0 | \$ 908.8 |
| | ======= | |

COTT CORPORATION SEGMENT INFORMATION (IN MILLIONS OF US DOLLARS, US GAAP)

UNAUDITED

| | FOR THE THREE MONTHS ENDED | | | | FOR THE SIX MONTHS ENDED | | | | |
|-------------------------|----------------------------|---------|-----|----------|--------------------------|-------|------|----------|--|
| | | 3, 2004 | | 28, 2003 | JULY | | JUNE | 28, 2003 | |
| SALES | | | | | | | | | |
| USA | \$ | 340.4 | \$ | 278.0 | \$ | 613.5 | \$ | 504.6 | |
| Canada | | 54.9 | | 55.7 | | 94.7 | | 87.5 | |
| UK & Europe | | 51.7 | | 43.6 | | 94.4 | | 73.1 | |
| International | | 16.1 | | | | 30.8 | | 17.7 | |
| Corporate | | 0.6 | | 0.3 | | 1.2 | | 0.5 | |
| | | | | | | | | | |
| | \$ | 463.7 | \$ | 388.1 | \$ | 834.6 | \$ | 683.4 | |
| | === | | ==: | | === | ===== | === | | |
| OPERATING INCOME (LOSS) | | | | | | | | | |
| USA | \$ | 39.9 | \$ | 35.7 | \$ | 71.0 | \$ | 61.2 | |
| Canada | | 6.3 | | 6.1 | | 6.7 | | 6.9 | |
| UK & Europe | | 3.8 | | 3.0 | | 5.4 | | 2.7 | |
| International | | 3.7 | | 1.9 | | 6.4 | | 3.2 | |
| Corporate | | (1.8) | | (1.5) | | (5.9) | | (4.0) | |
| | \$ | 51.9 | \$ | 45.2 | \$ | 83.6 | \$ | 70.0 | |
| | === | | === | | === | ===== | === | | |

COTT CORPORATION SUPPLEMENTARY INFORMATION - NON GAAP MEASURES (IN MILLIONS OF US DOLLARS)

UNAUDITED

| | FOR | THE THREE | MONTH | S ENDED | FOF | THE SIX | MONTHS | ENDED |
|--|---------------|-----------------------------|---------------|-----------------------------|-----------|------------------------------|---------------|------------------------------|
| | JULY | 3, 2004 | JUNE | 28, 2003 | JULY | 3, 2004 | JUNE | 28, 2003 |
| NET INCOME Depreciation and amortization Interest expense, net Income taxes | \$ | 29.4 15.0 6.6 14.6 | \$ | 24.6 12.8 6.6 12.4 | \$ | 44.8 30.0 13.2 22.9 | \$ | 35.1 24.9 14.3 17.8 |
| EBITDA | \$ === | 65.6 ===== | \$ === | 56.4 ====== | \$ === | 110.9 | \$ === | 92.1 ===== |

FOR THE YEAR ENDED JANUARY 1, 2005 -- GUIDANCE

| INCOME FROM CONTINUING OPERATIONS | \$87 - \$91 |
|--|--------------------------------|
| Depreciation and amortization Interest expense, net Income taxes | \$60 \$28 \$45 - \$46 |
| EBITDA | \$220 - \$225 ========= |

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SAFE HARBOR STATEMENTS

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