



PRIMO WATER CORPORATION

Code of Ethics for Senior Officers

Policy:

Primo Water Corporation is committed to conducting business with the highest level of integrity and ethical standards and in compliance with all applicable laws. In order to help ensure that Primo Water Corporation and all of its subsidiaries (collectively referred to in this document as “Primo” or the “Company”) meet this commitment, Primo has adopted a Code of Business Conduct and Ethics. In addition to the Code of Business Conduct and Ethics, Senior Officers (as defined below) have a duty to comply with this Code of Ethics for Senior Officers (this “Code”).

The term “Senior Officer,” as used in this Code, means Primo’s Chief Executive Officer (i.e., the principal executive officer), Chief Financial Officer (i.e., the principal financial officer), Principal Accounting Officer, Controller and any other person who performs similar functions as well as Primo’s Treasurer and Assistant Treasurer, and the senior financial officer in each of Primo’s business units and divisions. While this Code provides general guidance for appropriate conduct and avoidance of conflicts of interest, it does not supersede specific policies that are set forth in other Company policy statements and, in particular, does not limit the duties and obligations that Senior Officers have under Primo’s Code of Business Conduct and Ethics.

Purpose:

The purpose of this Code is to deter wrongdoing and to provide guidance to the Company’s Senior Officers with regard to, and to promote, the following:

- honest and ethical conduct, including the ethical handling of actual or apparent conflicts of interest between personal and professional relationships;
- full, fair, accurate, timely and understandable disclosure in reports and documents that the Company files with, or submits to, the U.S. Securities and Exchange Commission (“SEC”) and other securities regulatory authorities and in other public communications made by the Company;
- compliance with applicable governmental laws, rules and regulations;
- prompt internal reporting of violations of this Code; and
- accountability for adherence to this Code.



Each day, you are faced with making decisions that will affect the Company's business. You are obligated to comply with this Code and should avoid even the appearance of unethical or unprofessional behavior. To that end, you should seek advice from the Company's Chief Legal Officer when faced with a situation that may violate or give the appearance of violating this Code, or any other Company policies, laws, rules or regulations.

I. Honest and Ethical Conduct

The Company expects and requires ethical behavior from the Senior Officers. You owe a duty of loyalty to the Company and you are expected to act in the best interests of the Company. Further, you must engage in and promote honest and ethical conduct, including handling actual or apparent conflicts of interest in an ethical manner, and must act with honesty and integrity.

II. Conflicts of Interest

A conflict of interest occurs when your own interests interfere, or even appear to interfere, in any way with your responsibilities to the Company or with the interests of the Company. This would include your personal, financial or private interests or the interests of a member of your family. In the best interests of the Company, you must avoid actual or apparent conflicts between your private interests and those of the Company, including receiving improper personal benefits, financial or otherwise, as a result of your position. In addition, you may not use corporate assets, information or your position with the Company for personal gain, and you may not take for yourself (or for the benefit of your friends or family members) opportunities that are discovered through the use of corporate assets.

Loans by the Company to, or guarantees by the Company of obligations of, Senior Officers or their family members could constitute improper personal benefits to the recipients of such loans or guarantees, depending on the facts and circumstances. Loans by the Company to, or guarantees by the Company of obligations of, any Senior Officer or their family members are expressly prohibited.

Conflicts of interest may manifest themselves in many ways and may reach farther than just the person employed by the Company. In fact, many conflicts arise as a result of situations involving your family members.

III. Accuracy of Reporting

a) General



As a publicly traded company, the Company has a duty to comply with all applicable laws and regulations with respect to accuracy in the information it reports to the SEC and other securities regulatory authorities and communicates to the public. The Company's financial statements are relied upon both internally and externally by individuals making business or investment decisions. Accuracy and candor is critical to the financial health of the Company. Senior Officers must help to ensure that all of the Company's periodic reports and public statements contain full, fair, accurate, timely and understandable disclosure. Any Senior Officer who becomes aware of inaccuracies contained in the Company's reports and public statements, or material omissions from the Company's reports and public statements, shall immediately report such material inconsistencies or omissions to the Company's Audit Committee and the Chief Legal Officer. Senior Officers must act in good faith, responsibly with due care and diligence and not knowingly misrepresent, or cause others to misrepresent, facts about the Company to others whether within or outside the Company, including to the Company's directors and auditors, and to government regulators and self-regulatory organizations.

b) Financial Reporting Obligations of Senior Officers

As a Senior Officer, you are charged with the responsibility of ensuring that the financial statements, reports and other documents filed or submitted to the SEC and other applicable securities regulatory authorities and other public communications made by the Company (collectively, "Reports and Public Documents") accurately and fairly disclose the Company's assets, liabilities and material transactions engaged in by the Company. You must be familiar with and comply with the Company's disclosure controls and procedures and its internal control over financial reporting, and you are responsible for ensuring the Reports and Public Documents meet the following requirements:

- Reports and Public Documents must, in reasonable detail, accurately and fairly reflect the transactions engaged in by the Company and acquisitions and dispositions of the Company's assets.
- Reports and Public Documents must not contain any untrue statement of material fact that would make any statements in the Reports and Public Documents misleading.
- Financial reports must be prepared in accordance with, or reconciled to, Generally Accepted Accounting Principles and applicable rules, including the accounting rules of the SEC and other applicable securities regulatory authorities.
- Reports and Public Documents must contain full, fair, accurate, timely and understandable disclosure.



Furthermore, you are responsible for reporting any inaccuracies or mistakes in the Reports and Public Documents to the Chair of the Audit Committee and the Chief Legal Officer.

Finally, you are required to respect the confidentiality of information acquired in the course of the performance of your responsibilities.

IV. Compliance with Laws, Rules and Regulations

It is a critical component of the Company's philosophy that it engage in its business activities, and be perceived to engage in its business activities, in an ethical and legal manner. Therefore, all Senior Officers must comply with both the letter and spirit of laws, rules and regulations applicable to the Company's business.

V. Responsibility for Reporting

The Company has established a reporting system that requires Senior Officers to report violations of any of the policies set forth in this Code. These mandatory reporting obligations apply whether or not the reporting person was personally involved in the alleged violation of the policies set forth in this Code.

Upon observing or learning of any violation of the policies set forth in this Code, Senior Officers must report violations to either the Chief Legal Officer or report via the procedures that have been established in the Company's Code of Business Conduct and Ethics. If the Senior Officer believes that the matter cannot be, or has not been, timely or adequately addressed by the Company, then the Senior Officer shall report any matter arising under this Code to the Chair of the Audit Committee or to the Chair of the ESG and Nominating Committee, as appropriate.

The Company shall use best efforts to keep any reports confidential and will not disclose such reports to anyone other than the Board, the Audit Committee or the ESG and Nominating Committee, as appropriate, the Chief Legal Officer and outside legal counsel, unless disclosure is required by law or this Code. All reports should contain as much specific detail as possible to allow the Company to conduct an investigation of the reported matter.

Once the Company receives notice of a suspected violation of this Code, the Company shall promptly begin an investigation. Investigations arising with regards to conflicts of interest and accuracy of reporting will be conducted by persons designated and supervised by the Audit Committee. Investigations arising under any other section of this Code will be conducted under the supervision of the Chief Legal Officer. Once a violation is found



to exist, the responsible individuals shall be subject to disciplinary action as described in Section VI of this Code.

The Company has established procedures in the Company's Code of Business Conduct and Ethics that cover the receipt, retention, and treatment of complaints regarding accounting, internal accounting controls, and auditing matters. These procedures will ensure the confidential and anonymous submission of concerns regarding questionable accounting or auditing matters. You may obtain a copy of the Code of Business Conduct and Ethics from the Company's website.

The Company will not terminate the employment of, demote, suspend, threaten, harass, or in any manner discriminate against any associate in the terms and conditions of employment based upon any lawful actions of such associate with respect to good faith reporting of complaints regarding improper activities or otherwise as specified in Section 806 of the Sarbanes Oxley Act of 2002.

VI. Compliance; Administration

As a condition of employment and continued employment, each Senior Officer must accept the responsibility of complying with the foregoing policies and acknowledge his or her receipt of this Code by executing the Acknowledgement attached hereto. The Company may, at any time and as frequently as the Company may deem advisable, request that any Senior Officer complete and submit a certification in the form designated by the Company pertaining to compliance with the policies set forth in this Code. A copy of the certification form is contained in this Code.

In the event of a violation of this Code, Primo will deal with the violator promptly, fairly and in accordance with Primo's disciplinary procedures, including but not limited to reprimand, probation, suspension, demotion or termination of employment, and such other action, including legal action, as the Company believes to be appropriate under the circumstances. The Audit Committee or ESG and Nominating Committee, as appropriate, will make the determination as to penalties applicable to Senior Officers for Code violations.

VII. Amendments; Waiver

The Company reserves the right to amend, waive or alter the policies set forth in this Code at any time. Amendments to this Code require the approval of the Board and waivers (including implicit waivers) of any provision of this Code require the approval of the Audit Committee. Unless the SEC rules and regulations otherwise provide, amendments and waivers of any provision of this Code applicable to Senior Officers must be promptly disclosed in accordance with SEC regulations, and such disclosure must include an



explanation for the waiver. Waivers include, among other things, a material departure from a provision of this Code. Implicit waivers include the Company's failure to take action with respect to violations of Code provisions within a reasonable time following the Company's receipt of notice of such violation.

Adopted: March 2, 2004
Revised: December 8, 2023

ACKNOWLEDGEMENT

I hereby acknowledge receipt of the Code of Ethics for Senior Officers (the "Code") of Primo Water Corporation. I have read the Code and understand and acknowledge that I may be subject to disciplinary action, including, but not limited to, reprimand, probation, suspension, demotion, dismissal, or any other action, including legal action, by Primo Water Corporation in the event of my violation of the Code.

Date: _____

Name

Signature

Title



CODE OF ETHICS FOR SENIOR OFFICERS REPORTING FORM*

The undersigned hereby certifies that he or she is not aware of any of the following:

1. Any violation of the Code of Ethics for Senior Officers (the “Code”) of Primo Water Corporation by the undersigned; or
2. Any violation of the Code by anyone who is governed by the Code.

Date: _____

Name

Signature

Title



* Violations reported via Ethicspoint are not covered by this Form.